

02 BSH AT A GLANCE

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### We improve quality of life at home.

#### WE'RE HERE TO MAKE OUR CONSUMERS SMILE

BSH Hausgeräte GmbH is one of the world's leading companies in its industry and the largest home appliance manufacturer in Europe. Globally driven by individual consumer needs, BSH aspires to continuously improve quality of life at home with its outstanding brands, innovative, sustainable products and top-class digital solutions.

## BSH and its Strong Brands

2022

No. 1

BSH IN EUROPE



15.9

**BILLION EUROS TURNOVER** 



~ 63,000

**EMPLOYEES** 



39

FACTORIES WORLDWIDE



300

GWH OF TARGETED ENERGY SAVINGS BY 2030



 $(\ )$ 

CO<sub>2</sub>-EMISSIONS – BSH DEVELOPS AND MANUFACTURES IN A CO<sub>2</sub>-NEUTRAL MANNER



5.3 %
INVESTMENT OF TURNOVER IN

INVESTMENT OF TURNOVER IN RESEARCH & DEVELOPMENT



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#### BRAND AND PRODUCT PORTFOLIO

BSH's product portfolio includes the entire spectrum of modern home appliances. Twelve different appliance brands offer everything from cooktops, ovens, extractors, dishwashers, washing machines, dryers, refrigerators, freezers to small appliances such as vacuum cleaners and coffee machines. Recently, we added the new and innovative product category "Waterbase" under the Solitaire brand to our portfolio. It is our vision to combine these products with valuable digital services from our ecosystem brand Home Connect and our service brands to make our consumers smile.

For more information about BSH, visit www.bsh-group.com

APPLIANCE BRANDS























JUNKER

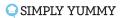
**ECOSYSTEM BRAND** 



SERVICE BRANDS

kitchen stories









## Successful Worldwide

#### OUR GLOBAL NETWORK IS GROWING

Founded in 1967 as a joint venture of Robert Bosch GmbH (Stuttgart) and Siemens AG (Munich), BSH has been 100 percent owned by Bosch Group since January 2015. During its more than 55-year history, BSH has grown from a German exporter into one of the world's largest home appliance manufacturers. With about 63,000 employees, BSH achieved a total turnover of EUR 15.9 billion in 2022. BSH produces its entire range of modern home appliances at 39 factories worldwide\*

Mississauga

La Follette

New Bern

Callao / Lima



★ HO Munich

HQ SubsidiaryFactory CoolingFactory Cooking

Factory Laundry Care
Factory Dish Care
Factory Consumer Products

■ Factory Electronic and Drive Systems

Irvine

→ Mexico City



#### INNOVATIVE PRODUCTS AND INSPIRING EXPERIENCES

BSH serves consumers all over the world, offering state-of-the-art home appliances and digital services. Because our purpose is to improve quality of life at home. No matter where or how our consumers live, whether they are a family living in Sub-Saharan Africa or a single person in a studio apartment in Manhattan – we want to excite them all

with innovative products and inspiring experiences along each individual consumer journey.

#### Meeting individual needs

Hence, we provide the right product portfolio and information to meet individual needs. Ranging from product finders on our websites and different purchasing options to value adding services from our Home Connect ecosystem or customer service.

#### Learning about consumers

We work continuously to learn about our consumers' preferences, because they are essential elements of our innovation process. This includes conducting quantitative and qualitative consumer research, and evaluating personal feedback

from prototype testing in our user experience laboratories, for instance. We also analyze the usage data of connected appliances to incorporate the results into the enhancement of our solutions. In collaboration with designers, engineers and sales experts, this leads to innovations that ensure better quality of life in harmony with the environment.

#### **INNOVATION MILESTONES**

#### 2022

The Waterbase\* innovation from Solitaire transforms the kitchen

#### 2022

Bosch Green Collection fridge freezer with reduced CO<sub>2</sub>-material footprint

#### 2021

First portable fabric refresher FreshUp\* removes odors with plasma technology

#### 2020

Completely connectable dishwasher generation with SystemMaster

#### 2019

Multifunctional kitchen machine Cookit with System-Master that supports temperatures up to 200 degrees

#### 2017

First cordless vacuum cleaners with exchangeable battery pack\*

#### 2016

ActiveFog\* in-storage humidification keeps vegetables fresh

#### 2015

Active oxygen\* removes odors from textiles without washing

#### 2014

First BSH ovens and dishwashers with Home Connect\*

#### 2011

Full-surface induction\* with TFT touch display

#### 2010

i-DOS\* automatic detergent dosing

#### 2008

Zeolite® drying system\*

#### 2008

SensoFlow System\* intelligent heater for an ideal coffee-brewing temperature

#### 2008

World's most energy-saving dryer with heat pump

#### 2006

VarioSpeed\*dishwasher technology

#### 2002

SLIDE & HIDE®\* the fully retractable oven door

#### 1997

New freshness system VitaFresh\*

#### 1987

45 cm-wide\* dishwasher

#### 1985

AquaStop technology\* for dishwashers



<sup>\*</sup>Innovations first introduced by BSH



#### COMPANY MILESTONES

#### 2022

BSH invests in the construction of the first factory in Mexico to further expand business on the American continent

#### 2021

BSH decides to invest in its first cooking factory on the African continent to expand its business in Africa and the Middle East

#### 2020

BSH develops and manufactures in a CO<sub>2</sub>-neutral manner at all locations worldwide

#### 2018

BSH Startup Kitchen becomes part of the open innovation program

#### 2017

BSH takes over 65 percent of Kitchen Stories

#### 2015

After Siemens AG sold its shares in the joint venture to Robert Bosch GmbH, the company name changed to BSH Hausgeräte GmbH

#### 1998

U.S. brand Thermador becomes part of BSH

#### 1998

Company name changed to BSH Bosch and Siemens Hausgeräte GmbH

#### 1996

Withdrawal from consumer electronics business

#### 1996

Peruvian brand Coldex becomes part of BSH

#### 1995

Turkish brand Profilo becomes part of BSH

#### 1995

Gaggenau becomes part of BSH

#### 1994

Establishment of environmental management system and approval of a binding group-wide environmental policy

#### 1993

Use of CFCs/HFCs dicontinued in Europe

#### 1988

Spanish brand Balay becomes part of BSH

#### 1982

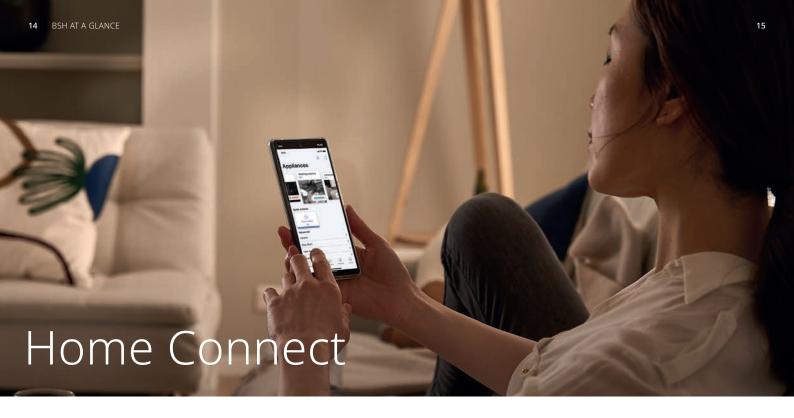
Neff becomes part of BSH

#### 1976

Greek brand Pitsos becomes part of BSH

#### 1967

Founding of Bosch-Siemens Hausgeräte GmbH (BSHG) as a joint venture between Robert Bosch GmbH and Siemens AG



### OUR CONNECTED SOLUTIONS IMPROVE CONSUMER EXPERIENCES

Our Home Connect ecosystem allows easy access to home appliances from different BSH brands with just one app.

#### Makes your home smarter

Using different touchpoints such as smartphones, voice assistants like Amazon Alexa or Google Home, and a variety of smart watches, the app improves overall ease of use across all appliance categories – including washing machines, dryers, dishwashers, ovens, refrigerators, coffee machines, food processors, and vacuum cleaners.

"The Home Connect app offers an ever-growing choice of features and services to personalize consumer experience."

that Home Connect offers goes beyond appliance control and monitoring: Home Connect helps our consumers to exploit their appliances more comprehensively and supports them through smart assistants. Customizable settings and services turn connected appliances into personalized products and help with more sustainable use, for example.

The comfort and convenience

#### Additional services

Users can download recipes from the app to the Bosch

Cookit kitchen machine, for example, or use app features like favorites to save selection settings. Finally yet importantly, the app provides users with general information as well as tips and tricks for household routines.

For more information about Home Connect visit www.home-connect.com

#### **EXPANDING PARTNER NETWORK**

Home Connect's ever-expanding partner network offers a wide range of additional uses, like energy management, for example.



#### TRANSFORMING THE KITCHEN INTO LIVING SPACE

How do you transform an area often associated with tedious tasks and little finesse into an attractive and inspiring living space? The completely new Waterbase appliance category provides the answer.

The innovation, unveiled by BSH at IFA 2022 under the Solitaire brand, enables the transformation of the kitchen from a separate workspace to an area integrated into the living space.

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This BSH innovation impresses with its highly aesthetic design, versatile water preparation options and well-thought-out inner workings.

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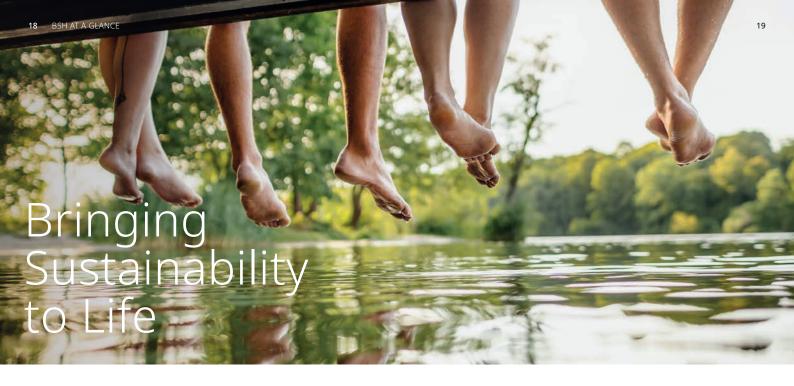
#### Order. Cleverly organized.

Where the sink used to be, the Waterbase now forms one surface with the countertop, creating a uniform aesthetic. Consumers can operate the unit intuitively by touching the integrated digital display. A single faucet delivers many different types of water. This creates space and order, because additional appliances such as kettles, bubblers or filters are no longer needed. Thanks to storage compartments and a drying function, the Waterbase also allows dishwashing utensils such as dishcloths or sponges to conveniently disappear into the system body.

For more information about Solitaire, visit the website: https://www.solitaire-home.com/

#### INTEGRATED INTO HOME CONNECT

The Waterbase is integrated into the Home Connect ecosystem via the Home Connect app. Among other things, the app reminds you to change the water filter or allows you to reorder the CO<sub>2</sub>-cylinder.



#### SUSTAINABILITY AT BSH HAS THREE DIMENSIONS

At BSH, we pursue a holistic approach to sustainability, considering three key aspects, namely planet, people and prosperity. Protecting the climate and saving resources, enabling a sustainable life and increasing resilience are the foundation of our successful business. As a privately owned company, BSH acts independently of the stock markets. Through the Robert Bosch Stiftung, a charitable foundation, our profits are used to benefit society, the environment, and future generations - sustainably.

#### Collaborations

We want to contribute to the transformation to a sustain-

able society and the empowerment of people. Because people are at the heart of what we do. Therefore, we care about the health and safety of our employees and support charitable projects with donations of money and goods, for example.

#### **Environmental footprint**

We aim to support climate protection and to save precious resources. Since 2020, we have been developing and manufacturing in a CO<sub>2</sub>-neutral manner at all BSH sites worldwide. To achieve this, we have identified four levers: The two biggest levers for CO<sub>2</sub>-neutral manufacturing are the

efficient use of energy and the use of green electricity. The third and most challenging lever is the substitution of processes that burn fossil fuels.

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Operations at all BSH locations worldwide are carbon neutral.

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As a forth lever and last resort, we offset unavoidable  ${\rm CO_2}$  emissions with carbon credits.

We want consumers to enjoy our products and services for as long as possible. In the event of maintenance questions or technical issues we ensure prompt and expert customer service. In addition, the BSH Customer Service helps extend the life of home appliances and offers spare parts usually for a minimum of ten years after the end of series production for large appliances.

For more information on how we achieve CO<sub>2</sub>-neutrality, please visit our corporate website at www.bsh-group.com.

#### PROTECTING THE CLIMATE

We aim to support climate protection and to save precious resources.



#### WE DRIVE CIRCULARITY

Only economically resilient companies can have a positive and sustainable impact. A core element to achieving sustainable growth is adapting the traditional linear economy to circularity – by implementing new circular business models like leasing and sharing. These circular business models help consumers make their homes more sustainable while also providing carefree and affordable solutions.

#### BlueMovement: Greater convenience with pre-loved appliances

Since 2017, BlueMovement has been offering a carefree subscription model for home appliances in the Netherlands. In May 2021, Blue-

Movement has successfully launched its leasing model in Germany. Good service is first and foremost at Blue-Movement.

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We drive circularity to minimize waste and pollution, keep products and materials in use, and regenerate ecosystems.

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Consumers experience all the advantages of the appliances and can use all the services available: installation, repairs and replacement.

They can rent washing machines, washer dryers, dryers, fridges and freezers, dishwashers, vacuum cleaners and kitchen appliances at a fixed monthly fee. In addition, consumers can choose from brand-new, pre-loved or refurbished products. At the end of its life, every product is recycled.

#### WeWash: Towards a smarter and cleaner future

WeWash is a service brand that makes the shared use of Bosch washing machines and dryers attractive. It can be used via phone, website or app. Since April 2017, consumers can easily, securely and conveniently book the next free washing machine or dryer – for example

in the laundry room of apartment buildings or hotels. Thanks to WeWash, waiting times or unnecessary trips to the laundry room are a thing of the past, as is collecting small change or washing tokens, since billing is cashless. In addition, the concept has a positive ecological effect. The efficient use of shared washing machines and dryers can ultimately help save energy and thereby reduce carbon emissions. After their usage, the Bosch appliances return to BSH and ensure proper recycling.

#### **LEASING & SHARING**

Keeping materials and appliances in our possession through leasing and sharing is the basis for repair, refurbishment and recycling.

## Board of Management

DR. MATTHIAS METZ Chief Executive Officer Chairman of the Board of Management

DR. GERHARD DAMBACH Chief Financial Officer Member of the Board of Management

DR. ALEXANDER DONY Chief Sales & Marketing Officer Member of the Board of Management

**RUDOLF KLÖTSCHER** Chief Sales & Service Officer Member of the Board of Management



We improve quality of life at home for our consumers with our innovative, sustainable products and solutions.

LARS SCHUBERT **Chief Operating Officer** Member of the Board of Management



## Tomorrow Is Our Home.

#### BSH AS EMPLOYER OF CHOICE

We are driven by the purpose to improve quality of life at home with our innovative, sustainable products and solutions. To make this purpose clear we live by our values, and collaborate across all functions and units.

Our corporate culture

We put people at the center of everything we do. That is why we seek to foster a corporate culture in which all employees feel valued, and which creates innovativeness based on both similarities and differences. We foster global perspectives, networking, and sharing experiences. At BSH, we promote talent and support continuous learning. Our employees take ownership of their career according to their abilities and interests.

BSH has already received several awards for being a great employer worldwide. We create conditions for all employees to enjoy, grow and perform at their best, both today and tomorrow.

We are always looking for the best-fit talent who want to give their passion a purpose.

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**HOW WE WORK** 

We live by our values, and collaborate across all functions and units.

# Innovative Working

#### A GLOBAL MOBILE WORKING FRAMEWORK

To account for the increasing percentage of remote work, we introduced a global mobile working framework that allows BSH employees to spend up to 50 percent of their working time at a place of their choice.

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We are committed to a cross-functional approach in international teams that use state-of-the art working methods.

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We are creating an efficient environment for these international, cross-functional and partly remote teams.

#### Agile working methods

A faster-paced working environment and more distributed workforce require adequate methods to coordinate teamwork. We are therefore in the process of rolling out agile working concepts across the entire organization. For example, the core teams of our new organizational structure, the product families, are already operating in an agile setting and have been staffed with dedicated agile coaches.

#### WHAT WE BELIEVE IN

We believe that creating an inspiring and trusting environment where people can grow and ideas can thrive is key to our business success.



BSH Hausgeräte GmbH Carl-Wery-Str. 34 81739 Munich Germany A company of the Bosch Group

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